

## Provincial Treasury

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To be appropriated by Vote in 2019/20	R313 606 000
Responsible MEC	MEC for Finance, Economic Development and Tourism
Administrating Department	Provincial Treasury
Accounting Officer	Head of Department : Provincial Treasury

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### 1. Overview

#### Core Function and Responsibilities

The core functions and responsibilities of a Provincial Treasury are outlined in the Public Finance Management Act (PFMA) and the Municipalities Finance Management Act (MFMA), and amongst others, entail the following:

- The preparation and exercising control over the implementation of the provincial annual and adjustment budgets;
- Monitoring local government budgets processes;
- Supporting and building capacity in local governments, which includes the coordination of the implementation of the MFMA;
- Ensuring compliance with the annual Division of Revenue Act;
- Promoting and enforcing transparency and effective management of revenue, expenditure, assets and liabilities of the provincial departments and public entities;
- Assisting provincial departments and public entities in their respective capacity building efforts for effective, efficient and transparent financial management by providing assistance with implementation and maintenance of financial systems, namely PERSAL, LOGIS and BAS;
- Ensure compliance to Supply Chain Management (SCM) best practices;
- Coordinating and monitoring activities of risk management in the province;
- Investigating any systems of financial management and internal controls to be applied by the provincial departments and public entities to enhance effective and efficient financial management;
- Issuing Provincial Treasury instructions and
- Preparing consolidated financial statements for the province.

#### Vision

To be the heartbeat of sound financial management that supports economic growth and development.

#### Mission

We strive to promote sound fiscal policy that enables financial sustainability and support economic development.

## **Acts and Regulations Administered by the Department**

- Constitution of the Republic of South Africa Act 108 of 1996
- Public Finance Management Act 1 of 1999
- Municipal Finance Management Act of 2003
- Treasury Regulations issued in terms of the PFMA
- Preferential Procurement Policy Framework Act 5 of 2000 and its Regulations
- Basic Conditions of Employment Act
- Public Service Act, 2001
- Public Service Regulations, 2016
- Employment Equity Act 55 of 1998
- PSCBC Resolutions
- Skills Development Act
- Skills Development Levy Act
- Labour Relations Act 1995, Act 66 of 1995
- Promotion of access to Information Act 2 of 2000
- Qualification Authority Act, 1995

### **1.1 Aligning departmental budgets to achieve government's prescribed outcomes**

Provincial Treasury as the lead financial advisor and custodian of fiscal resources will endeavour to facilitate the achievement of the strategies / outcomes as set out in the National Development Plan (NDP) and Medium Term Strategic Framework (MTSF), 2014-2019. Provincial Treasury responsibilities' is to support departments and municipalities in fulfilment of their key outcomes, however the department is directly linked to two of the 14 outcomes, namely:

**Outcome 9**, which requires Provincial Treasury to support municipalities in becoming a responsive, accountable, effective and efficient local government system. The department has continued to support and guide municipalities on financial management aspects. The piloted municipal support programme has proved to be successful when all parties meet their agreed upon obligations. It is on this basis that the programme has been institutionalised and additional capacity will be provided to the regional offices in order to deliver effective services to the municipalities. The support will be focused on assisting municipalities with regards to revenue management, debt collection and improvement of audit outcomes.

**Outcome 12**, which requires Provincial Treasury to contribute towards an efficient, effective and development oriented public service. Our contribution as a custodian of the province's financial resources has been to monitor and enforce fiscal discipline, to ensure that government's investment and expenditure is more productive and effective in the delivery of services to the communities.

## **2. Review of the current financial year (2018/19)**

The following were the key achievements on the priorities set by the department at the end of the third quarter:

- The department has developed a Provincial Procurement Framework, which is aimed at stimulating the provincial economy and supporting designated groups. The Framework is currently being discussed at various oversight platforms and will be rolled out in the new financial year. The framework will guide the implementation of the 2017 Preferential Procurement Regulations;
- Mid-year engagements were held with all municipalities to support municipalities in addressing budgetary and governance issues. Financial viability of municipalities also raises much concern thus the support provided with the development of financial recovery plans and revenue enhancement strategies such as the data integrity project.

- Implementation of the second phase of the data integrity project in Dikgatlong, Magareng, Phokwane, Kamiesberg and Kai Garib has commenced and will be completed in 18 months time;
- An unqualified audit opinion has been issued by the Auditor General on the Consolidated Annual Financial Statements;
- Approval was granted by EXCO to commence with the process of clearing R500 million of unauthorised expenditure.

### 3. Outlook for the 2019/20 financial year

The focus of the department in the 2019/20 financial year will be to continue implementing the set priorities, namely:

- Assisting municipalities in improving revenue management and collection, by implementation of various strategies. Significant focus will be placed on intergovernmental debt and cleaning of billing system of municipalities. Support will also be provided on the indigent registers, i.e ensuring credibility and completeness;
- Continue to support municipalities with regards to improving financial reporting and institutionalising good governance;
- Continue to monitor and support departments on non-compliance matters, especially with regards to Unauthorised, Irregular and Fruitless and Wasteful expenditure and
- Finalisation and implementation of the organisational structure.

### 4. Reprioritisation

Minor shifts and reprioritisation were done within economic classifications of different programmes to cater for the core functions of the department, as there are no slow spending programmes.

### 5. Procurement

All contracts were renewed in the new financial year, thus in the new financial year, the only tenders would emanate from support interventions implemented at municipalities.

## 6. Receipts and financing

### 6.1 Summary of receipts

Table 2.1 provides a summary of receipts

Table 2.1: Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
Equitable share	218 566	242 923	292 696	302 232	274 312	274 312	313 606	338 820	356 757
Conditional grants	-	-	-	-	-	-	-	-	-
<b>Total receipts</b>	<b>218 566</b>	<b>242 923</b>	<b>292 696</b>	<b>302 232</b>	<b>274 312</b>	<b>274 312</b>	<b>313 606</b>	<b>338 820</b>	<b>356 757</b>

The source of funding for Provincial Treasury is derived only from the equitable share.

## 6.2 Departmental receipts collection

Table 2.2 provides a summary of departmental receipts and collection.

**Table 2.2: Summary of departmental receipts collection**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	163	119	134	145	145	178	154	164	173
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	46 341	39 222	45 250	827	827	30 490	881	938	990
Sales of capital assets	154	-	-	90	90	635	96	102	108
Transactions in financial assets and liabilities	410	2	84	13	13	326	14	15	16
<b>Total departmental receipts</b>	<b>47 068</b>	<b>39 343</b>	<b>45 468</b>	<b>1 075</b>	<b>1 075</b>	<b>31 629</b>	<b>1 145</b>	<b>1 219</b>	<b>1 287</b>

Provincial Treasury is an oversight department therefore revenue collection is primarily generated from interest on the provincial consolidated bank account, parking fees, service commission and sale of capital assets.

The overall budget annual growth over the 2019 MTEF is based on the following projections, i.e. 6.5 per cent for 2019/20, 6.4 percent in 2020/21 and 5.5 per cent 2021/22.

## 6.3 Donor Funding

The department does not receive donations.

## 7. Payment summary

### 7.1 Key assumptions

- Provision for Improvement in Conditions of Service (ICS) included in the baseline allocation is calculated at 6.4 per cent in the 2019/20 financial year and 6.6 per cent in the 2020/21 and 6.4 percent in 2021/22 financial years. Included in the compensation budget is 1.5 per cent for pay progression on the departmental wage bill for the same period.
- The MTEF allocation provide for an average increase rate according to the revised inflation projections (CPIX) as published in the 2018 Medium Term Budget Policy Statement of 5.4 per cent in 2019/20, 5.6 per cent in 2020/21 and 5.4 per cent in 2021/22.

### 7.2 Programme summary:

Table 2.3 provides a summary of payments and estimates by programme.

**Table 2.3: Summary of payments and estimates by programme**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Administration	81 851	86 138	92 803	100 599	93 608	95 649	106 455	117 947	124 429
2. Sustainable Resource	36 839	47 954	57 070	68 327	61 592	60 336	79 354	81 032	84 795
3. Assets And Liabilities Management	51 720	50 811	80 724	59 535	51 823	50 829	59 051	64 656	68 211
4. Financial Governance	20 994	26 557	30 058	36 333	33 123	33 332	29 772	32 932	34 740
5. Provincial Internal Audit	27 162	31 463	32 041	37 439	34 166	34 166	38 974	42 253	44 582
<b>Total payments and estimates</b>	<b>218 566</b>	<b>242 923</b>	<b>292 696</b>	<b>302 232</b>	<b>274 312</b>	<b>274 312</b>	<b>313 606</b>	<b>338 820</b>	<b>356 757</b>

The above table reflects an increase of 3.8 per cent in 2019/20 from the 2018/19 main budget. There is an increase of 8.0 per cent in the 2020/21 and 5.3 per cent 2021/22 financial years. The increase in 2020/21 is due to the additional allocation for building capacity in the district for provision of services

to municipalities. Additional allocation was also provided for building capacity in the infrastructure performance management unit.

### 7.3 Summary of economic classification

Table 2.4 provides a summary of payments and estimates by economic classification.

**Table 2.4 Summary of provincial payments and estimates by economic classification**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>206 364</b>	<b>219 474</b>	<b>265 468</b>	<b>298 705</b>	<b>266 909</b>	<b>266 798</b>	<b>306 685</b>	<b>334 051</b>	<b>351 726</b>
Compensation of employees	147 582	164 259	185 341	229 683	193 477	194 868	224 773	258 696	272 230
Goods and services	58 775	55 198	80 107	68 790	73 432	71 930	81 762	75 096	79 223
Interest and rent on land	7	17	20	233	–	–	150	259	273
<b>Transfers and subsidies to:</b>	<b>6 022</b>	<b>17 065</b>	<b>21 160</b>	<b>259</b>	<b>421</b>	<b>498</b>	<b>309</b>	<b>309</b>	<b>327</b>
Provinces and municipalities	4 709	16 528	20 590	–	–	–	–	–	–
Departmental agencies and accounts	8	8	13	9	9	15	9	9	9
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	66	60	150	150	55	200	200	212
Households	1 305	463	497	100	262	428	100	100	106
<b>Payments for capital assets</b>	<b>6 176</b>	<b>6 384</b>	<b>5 819</b>	<b>3 268</b>	<b>6 982</b>	<b>7 016</b>	<b>6 612</b>	<b>4 460</b>	<b>4 704</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	5 787	6 214	5 819	3 255	6 461	6 509	6 512	4 445	4 688
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	389	170	–	13	521	507	100	15	16
<b>Payments for financial assets</b>	<b>4</b>	<b>–</b>	<b>249</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification</b>	<b>218 566</b>	<b>242 923</b>	<b>292 696</b>	<b>302 232</b>	<b>274 312</b>	<b>274 312</b>	<b>313 606</b>	<b>338 820</b>	<b>356 757</b>

The department is a human resources driven department, thus compensation of employees constitutes 72 per cent of the department's total budget allocation. There is a decrease of 2 per cent from the main budget of 2018/19 to the 2019/20 financial year as a result of savings that will be generated from the process of filling of vacancies. This saving has already been reprioritised to goods and services to fund municipal related projects. Furthermore, there is an increase 15 per cent for the 2020/21 financial year as a result of the full provision of filled vacancies and 5.2 increase in the 2021/22 financial year.

The goods and service budget increases by 19 per cent from the 2018/19 financial year to the 2019/20 as a result of once off funding allocated to municipal related projects. Furthermore, there is a decrease of 8 per cent in the 2020/21 and an increase of 5.5 per cent in 2021/22 financial year.

The budget of 2019/20 for machinery and equipment indicates an increase of 100 per cent from the 2018/19 financial year as a result of renewal of laptops and desktops.

### 7.4 Infrastructure payments

Not applicable.

### 7.5 Departmental Public-Private Partnership (PPP) projects

Not applicable.

### 7.6 Transfers

#### 7.6.1 Transfers to Public Entities

Not applicable.

## 7.6.2 Transfers to other entities

The table below provides a summary of departmental transfers to other entities.

**Table 2.7: Summary of departmental transfers to other entities**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
Non Profit Institutions	–	66	165	150	150	150	150	150	158
Household: Social Benefits	1 104	198	307	–	–	–	–	–	–
Household: Other Transfers to households	201	265	112	100	100	100	100	100	106
Universities and Technikons	–	–	–	–	–	–	–	–	–
Departmental Agencies	8	8	9	9	9	9	9	9	9
<b>Total departmental transfers</b>	<b>1 313</b>	<b>537</b>	<b>593</b>	<b>259</b>	<b>259</b>	<b>259</b>	<b>259</b>	<b>259</b>	<b>273</b>

Transfer payments include payments for corporate social investment projects funded from the discretionary fund and special programmes under Administration.

## 7.6.3 Transfers to local government

Table 2.8 provides for transfers to municipalities by transfer type and category (A, B and C).

**Table 2.8: Summary of departmental transfers to local government by category**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
Category A	–	–	–	–	–	–	–	–	–
Category B	1 991	4 387	9 298	–	–	–	–	–	–
Category C	–	8 300	1 164	–	–	–	–	–	–
Unallocated	2 718	3 841	15 017	–	–	–	–	–	–
<b>Total departmental transfers</b>	<b>4 709</b>	<b>16 528</b>	<b>25 479</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>

No transfer payments will be made to municipalities, support will be provided internally from the department.

## 8 Receipts and retentions

The department does not retain the revenue collected.

## 9. Programme description

### 9.1. Description and objective

#### Programme 1: Administration

To provide and maintain high quality support services to the Member of Executive Council and the department pertaining to sound financial management, human resource management and corporate services.

#### Sub programme objectives

##### Office of the MEC

The Executive Authority provides strategic and political leadership, to ensure effective and efficient utilisation of provincial resources in line with all prescripts and effective administration of the department.

##### Management Services

Provide strategic leadership for the effective administration and performance of the department.

## Corporate Services

Provide an internal enabling environment and support service to other programmes with regard to human resource management and development, labour relations, information technology, diversity management, communications, security and facilities management.

## Financial Management

To ensure implementation of sound financial management within department.

Table 2.10.1 provides a summary of payments and estimates by sub programme.

**Table 2.10.1: Summary of payments and estimates by sub-programme: Programme 1**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Office Of The Mec	9 485	11 979	11 785	12 519	11 071	11 071	13 001	14 045	14 818
2. Management Services	2 264	2 706	2 371	5 341	2 550	2 550	6 457	8 943	9 433
3. Corporate Services	22 187	21 611	24 721	31 102	27 950	27 155	32 574	35 211	37 149
4. Financial Management	21 487	21 509	24 901	24 219	24 220	23 350	26 206	29 012	30 605
5. Security And Records Management	26 428	28 333	29 025	27 417	27 817	31 523	28 217	30 736	32 424
<b>Total payments and estimates</b>	<b>81 851</b>	<b>86 138</b>	<b>92 803</b>	<b>100 599</b>	<b>93 608</b>	<b>95 649</b>	<b>106 455</b>	<b>117 947</b>	<b>124 429</b>

The table shows an increase of 5.8 per cent in the 2019/20 financial year from the main budget of 2018/19. Over the MTEF the allocation increases by 11 per cent in 2020/21 and 5.5 per cent in 2021/22. The increase is attributed to the establishment of the monitoring and evaluation unit in the HoD's office.

Table 2.12.1 provides a summary of payments and estimates by economic classification.

**Table 2.12.1: Summary of payments and estimates by economic classification: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>78 080</b>	<b>82 789</b>	<b>89 578</b>	<b>98 908</b>	<b>91 085</b>	<b>93 109</b>	<b>104 221</b>	<b>115 766</b>	<b>122 128</b>
Compensation of employees	43 001	46 730	51 953	62 460	54 983	54 521	66 643	72 133	76 095
Goods and services	35 079	36 059	37 625	36 448	36 102	38 588	37 578	43 633	46 033
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>956</b>	<b>470</b>	<b>319</b>	<b>259</b>	<b>350</b>	<b>313</b>	<b>309</b>	<b>309</b>	<b>327</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	8	8	13	9	9	15	9	9	9
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	66	60	150	150	55	200	200	212
Households	948	396	246	100	191	243	100	100	106
<b>Payments for capital assets</b>	<b>2 811</b>	<b>2 879</b>	<b>2 679</b>	<b>1 432</b>	<b>2 173</b>	<b>2 227</b>	<b>1 925</b>	<b>1 872</b>	<b>1 974</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2 811	2 732	2 679	1 419	2 118	2 186	1 825	1 857	1 958
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	147	-	13	55	41	100	15	16
<b>Payments for financial assets</b>	<b>4</b>	<b>-</b>	<b>227</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>81 851</b>	<b>86 138</b>	<b>92 803</b>	<b>100 599</b>	<b>93 608</b>	<b>95 649</b>	<b>106 455</b>	<b>117 947</b>	<b>124 429</b>

Compensation of employees shows an increase of 6.7 per cent in the 2019/20 financial year. Over the MTEF the allocation increases by 8.2 per cent in 2020/21 and 5.5 per cent in 2021/22.

Goods and services increases by 3 per cent in 2019/20, 16 per cent in 2020/21 and 5.5 per cent over the 2019 MTEF.

## Service delivery measures

Programme performance measures	Estimated performance	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22
Number of risk register review sessions completed	1	1	1	1
Number of risk management committee reports issued	4	4	4	4
Number of HRM compliance reports submitted	12	12	12	12
Number of HRM plans	2	2	2	2
Number of progress reports on the implementation of Corporate Governance of ICT (CGICT) framework	4	4	4	4
Number of Facilities Management reports	4	4	4	4
Number of security management reports	4	4	4	4
Percentage of misconduct cases received and finalised internally within 90 days	1	1	1	1
Number of support interventions implemented to advance vulnerable groups	4	4	4	4
Number of APPs submitted timeously	1	1	1	1
Number Estimate of Provincial Expenditure (EPRE) submitted timeously	2	2	2	2
Number of complaint annual reports submitted timeously	1	1	1	1
Number of compliant Financial Statements submitted timeously	4	4	4	4
Quarterly departmental performance reports submitted timeously	4	4	4	4
Number of compliance and financial management reports submitted timeously	26	26	26	26

## Programme 2 - Sustainable Resource Management

### Programme description and objective

The aim of Sustainable Resources Management is to provide professional advice and support to the Head of Department on the provincial Fiscal Policy, Municipal Finance developments, management of the annual provincial budget process as well as to manage provincial government's fiscal resources effectively.

### Sub programme objectives

#### Economic Analysis

To provide provincial economic and social research to inform the provincial budget and planning process.

#### Fiscal Policy

To promote optimisation and efficiency of provincial and municipal revenue collection.

#### Budget Management

Promote equitable financial resource allocation, monitor and report on budget outcomes.

#### Municipal Finance

To enhance effective, efficient and credible budgets within municipalities.

Table 2.10.2 provides a summary of payments and estimates by sub programme.

**Table 2.10.2 : Summary of payments and estimates by sub-programme: Programme 2: Sustainable Resource Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Programme Support	2 103	2 066	1 924	2 099	1 999	1 999	2 184	2 434	2 568
2. Economic Analysis	4 803	5 354	4 122	6 649	4 149	4 109	6 924	7 484	7 894
3. Fiscal Policy	4 889	6 466	16 062	21 625	18 345	17 329	8 385	9 164	9 668
4. Budget Management	8 111	8 835	12 344	14 111	13 357	13 357	11 625	13 371	14 105
5. Municipal Finance	16 933	25 233	22 618	23 842	23 742	23 542	50 236	48 579	50 560
<b>Total payments and estimates</b>	<b>36 839</b>	<b>47 954</b>	<b>57 070</b>	<b>68 327</b>	<b>61 592</b>	<b>60 336</b>	<b>79 354</b>	<b>81 032</b>	<b>84 795</b>

The table shows an increase of 16 per cent from 2018/19 to 2019/20 due to allocation provided to build capacity in the regions and it further increases by 2.1 per cent in the 2020/21 financial year and to 4.6 per cent in the outer year of the 2019 MTEF.

Table 2.12.2 provides a summary of payments and estimates by economic classification.

Table 2.12.2: Summary of payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>35 878</b>	<b>42 137</b>	<b>56 013</b>	<b>67 681</b>	<b>60 579</b>	<b>59 293</b>	<b>77 664</b>	<b>79 765</b>	<b>83 460</b>
Compensation of employees	32 847	39 027	46 297	57 614	50 536	50 983	57 118	67 103	70 103
Goods and services	3 031	3 110	9 716	10 067	10 043	8 310	20 546	12 662	13 357
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>10</b>	<b>5 000</b>	<b>84</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>
Provinces and municipalities	-	5 000	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	10	-	84	-	-	30	-	-	-
<b>Payments for capital assets</b>	<b>951</b>	<b>817</b>	<b>973</b>	<b>646</b>	<b>1 013</b>	<b>1 013</b>	<b>1 690</b>	<b>1 267</b>	<b>1 335</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	951	817	973	646	1 007	1 007	1 690	1 267	1 335
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	6	6	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>36 839</b>	<b>47 954</b>	<b>57 070</b>	<b>68 327</b>	<b>61 592</b>	<b>60 336</b>	<b>79 354</b>	<b>81 032</b>	<b>84 795</b>

Compensation of employees shows a decrease of 0.86 per cent from 2018/19 to 2019/20 due to building capacity in the regions. The above table also shows an increase of 17 per cent in 2020/21 and 4.5 per cent in the 2021/22 financial years respectively.

Goods and services show an increase of 104 per cent from 2018/19 to 2019/20 due to once off funding for municipal related projects.

## Service delivery measures

Programme performance measures	Estimated performance	Medium-term estimates			
	2018/19	2019/20	2020/21	2021/22	
Number of MTBPS produced	1	1	1	1	1
Number of provincial policy briefs produced	4	4	4	4	4
Number of Municipal comparative reports produced	1	1	1	1	1
Number of consolidated revenue performance reports.	8	8	8	8	8
Number of consolidated municipal cash flow performance reports.	4	4	4	4	4
Public Entities In-Year Monitoring reports	4	4	4	4	4
Number of provincial fiscal framework reports	1	1	1	1	1
Number of consolidated reports on reviewed tariff submissions	1	1	1	1	1
Number of progress reports on support provided on revenue management and debt collection in municipalities	4	4	4	4	4
Number of municipal support intervention reports on indigent policy management	1	1	1	1	1
Number of budgets tabled.	2	2	2	2	2
Provincial In Year Monitoring reports	14	14	14	14	14
Quarterly consolidated Performance Assessment report	4	4	4	4	4
Number of gazettes produced on the transfers to municipalities	1	1	1	1	1
Number of consolidated assessment reports on municipal budgets	1	1	1	1	1
Number of Monthly Consolidated municipal Budgets outcomes	12	12	12	12	12
Number of quarterly consolidated municipal performance reports produced	4	4	4	4	4
Number of Gazettes on Municipal Consolidated Budget Outcomes	4	4	4	4	4
Number of consolidated progress reports on the Municipal support strategy	4	4	4	4	4

## Programme 3 - Asset and Liabilities Management

### Programme description and objective

This programme's aim is to provide policy direction, facilitating the effective and efficient management of Physical and Financial Assets, Infrastructure Performance Management and Liabilities.

### Sub programme objectives

#### Asset Management

To provide effective support to ensure sound asset and supply chain management (SCM) practices within the province.

#### Support and Interlinked Financial Systems

To provide oversight and management of interlinked financial systems and enhancing compliance with the PFMA and other relevant legislation within the provincial administration.

#### Infrastructure Performance Management

To promote and facilitate the strengthening of infrastructure delivery management within provincial and local government through the utilization of best practice methodology.

#### Banking and cash flow Management

To promote effective and efficient banking services and cash flow management for the provincial revenue fund.

Table 2.10.3 provides a summary of payments and estimates by sub programme.

Table 2.10.3 : Summary of payments and estimates by sub-programme: Programme 3: Assets And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Programme Support	1 490	1 255	1 933	2 070	2 370	2 370	2 151	2 344	2 472
2. Asset Management	18 140	22 275	44 626	20 123	17 644	18 213	13 069	15 163	15 996
3. Support And Interlinked Financial Systems	22 144	16 861	23 135	21 117	20 189	18 827	21 968	23 661	24 963
4. Infrastructure Performance Management	6 023	6 208	6 411	9 579	7 079	6 879	14 946	16 046	16 928
5. Banking And Cashflow Management	3 923	4 212	4 619	6 645	4 541	4 540	6 917	7 442	7 852
Total payments and estimates	51 720	50 811	80 724	59 535	51 823	50 829	59 051	64 656	68 211

The table shows a decrease of 0.8 per cent from 2018/19 to 2019/20 due to the once off funding for the Health Intervention Project provided in the 2018/19 financial year. In the 2020/21 financial year there is an increase of 9.4 per cent and a further increase of 5.5 per cent in 2021/22.

Table 2.12.3 provides a summary of payments and estimates by economic classification.

**Table 2.12.3: Summary of payments and estimates by economic classification: Programme 3: Assets And Liabilities Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>45 068</b>	<b>40 935</b>	<b>60 298</b>	<b>58 777</b>	<b>50 423</b>	<b>49 429</b>	<b>57 337</b>	<b>63 891</b>	<b>67 404</b>
Compensation of employees	31 370	33 651	37 326	49 272	36 419	37 825	45 194	54 316	57 304
Goods and services	13 691	7 267	22 952	9 272	14 004	11 604	11 993	9 316	9 827
Interest and rent on land	7	17	20	233	—	—	150	259	273
<b>Transfers and subsidies to:</b>	<b>5 043</b>	<b>8 295</b>	<b>19 568</b>	<b>—</b>	<b>6</b>	<b>16</b>	<b>—</b>	<b>—</b>	<b>—</b>
Provinces and municipalities	4 709	8 228	19 426	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	334	67	142	—	6	16	—	—	—
<b>Payments for capital assets</b>	<b>1 609</b>	<b>1 581</b>	<b>841</b>	<b>757</b>	<b>1 394</b>	<b>1 384</b>	<b>1 714</b>	<b>765</b>	<b>807</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	1 239	1 558	841	757	1 394	1 384	1 714	765	807
Heritage Assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	370	23	—	—	—	—	—	—	—
<b>Payments for financial assets</b>	<b>—</b>	<b>—</b>	<b>17</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification</b>	<b>51 720</b>	<b>50 811</b>	<b>80 724</b>	<b>59 535</b>	<b>51 823</b>	<b>50 829</b>	<b>59 051</b>	<b>64 656</b>	<b>68 211</b>

The above table shows that compensation of employees decreased with 8 per cent from 2018/19 to 2019/20 financial year. In the 2020/21 financial year, it increases by 20 per cent and 5.5 per cent in the outer year.

## Service delivery measures

Programme performance measures	Estimated performance	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22
Monitor and analyse compliance of Provincial Stakeholders to the requirements of the Central Supplier Database	4	4	4	4
Number of Assessment reports on support intervention implemented to address compliance with SCM and Asset Management gaps identified during the FMCOM assessment	8	8	8	8
Capacity building initiatives within departments and municipalities to enhance compliance and effectiveness of supply chain management	9	9	9	9
Report on implementation of Strategic Sourcing Strategy for the Province	1	1	1	1
Percentage of calls resolved within 24 working hours	1	1	1	1
Capacity building sessions for Provincial Departments to enhance effective utilisation of transversal systems and sub-systems	57	57	57	57
Reports to enhance monitoring compliance of prescribed legislation, policies.	12	12	12	12
Assessment reports on Optimal Utilisation of LOGIS	52	52	52	52
Percentage of new employees head counted within 90 days	1	1	1	1
BAS System Controller services provided on behalf of Provincial Departments	52	52	52	52
Assessments conducted on integrated infrastructure Delivery management process for municipalities and departments in line with infrastructure delivery management standards.	4	4	4	4
Capacity Building sessions conducted in accordance with the approved Provincial IDMS and Control Frameworks in support of the institutionalisation of Infrastructure best Practices	4	4	4	4
Assessments reports produced on capital expenditure outcome and capability of Municipalities and Departments to manage infrastructure delivery	8	8	8	8
Physical verification and Value for Money Assessments of infrastructure projects for departments and municipalities	4	4	4	4
Number of Bank Reconciliations for Exchequer Account	12	12	12	12
Banking services evaluation reports	2	2	2	2
Number of cash flow reports produced.	4	4	4	4
Audited annual Provincial Revenue financial statements	1	1	1	1
Review and maintain cash management framework	1	1	1	1
Review and maintain Investment Policy	1	1	1	1

## Programme 4 – Financial Governance

### Programme description and objective

To promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards.

### Sub programme objectives

#### Accounting Services

To provide support on accounting practices that will promote financial reporting to a level 3 financial management capacity maturity level (FMCM).

#### Norms and Standards

To monitor, promote and support the implementation of developed norms and standards that will improve financial management capacity maturity within the province.

#### Risk Management

Monitor, oversee and evaluate implementation of risk management practices in order to improve capability maturity level within the province.

Table 2.10.4 provides a summary of payments and estimates by sub programme.

Table 2.10.4 : Summary of payments and estimates by sub-programme: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Programme Support	1 609	1 677	1 911	2 098	2 098	2 098	2 188	2 369	2 499
2. Accounting Services	8 358	8 818	12 050	15 894	13 044	12 363	10 552	11 857	12 510
3. Norms And Standards	5 759	6 901	8 053	10 766	11 165	11 166	9 154	9 897	10 440
4. Risk Management	5 268	9 161	8 044	7 575	6 816	7 705	7 878	8 809	9 291
<b>Total payments and estimates</b>	<b>20 994</b>	<b>26 557</b>	<b>30 058</b>	<b>36 333</b>	<b>33 123</b>	<b>33 332</b>	<b>29 772</b>	<b>32 932</b>	<b>34 740</b>

The table shows relatively decrease of 18 per cent from 2018/19 to 2019/20 due to once off funding allocated for the health intervention project and the reallocation of MSCOA to Municipal Finance unit. In 2020/21 there is an increase of 10.6 per cent and 5.5 percent increase in the 2021/22 financial year.

Table 2.12.4 provides a summary of payments and estimates by economic classification.

**Table 2.12.4: Summary of payments and estimates by economic classification: Programme 4: Financial Governance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>20 397</b>	<b>22 745</b>	<b>28 244</b>	<b>36 115</b>	<b>32 663</b>	<b>32 854</b>	<b>29 360</b>	<b>32 602</b>	<b>34 392</b>
Compensation of employees	16 210	18 147	22 429	27 645	24 062	24 062	25 385	28 251	29 805
Goods and services	4 187	4 598	5 815	8 470	8 601	8 792	3 975	4 351	4 587
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies to:</b>	<b>6</b>	<b>3 300</b>	<b>1 165</b>	<b>–</b>	<b>33</b>	<b>52</b>	<b>–</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	3 300	1 164	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	6	–	1	–	33	52	–	–	–
<b>Payments for capital assets</b>	<b>591</b>	<b>512</b>	<b>644</b>	<b>217</b>	<b>427</b>	<b>426</b>	<b>412</b>	<b>330</b>	<b>348</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	591	512	644	217	427	426	412	330	348
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>5</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification</b>	<b>20 994</b>	<b>26 557</b>	<b>30 058</b>	<b>36 333</b>	<b>33 123</b>	<b>33 332</b>	<b>29 772</b>	<b>32 932</b>	<b>34 740</b>

The above table shows that compensation of employee's decrease by 8.2 percent from 2018/19 to 2019/20 due to relocation of funds regarding to municipal finance. In 2020/21, there is an increase of 11 per cent and 5.5 per cent in 2021/22 financial year.

Goods and services decreased by 53 per cent due to the once off funding for the Health Intervention Project and relocation of funds to the Municipal Finance unit.

## Service delivery measures

Programme performance measures	Estimated performance	Medium-term estimates			
	2018/19	2019/20	2020/21	2021/22	
Number of compliance reports on accounting practices	4	4	4	4	4
Number of capacity building programmes implemented	6	6	6	6	6
Number of municipalities supported and monitored on implementation of mSCOA	30	–	–	–	–
Consolidated annual financial information tabled timeously	1	1	1	1	1
Report on payment of creditors within 30 days by provincial departments	3	3	3	3	3
Number of reports compiled on PFMA and MFMA compliance as per legislated reporting requirements.	3	3	3	3	3
Number of capacity building programmes implemented	8	8	8	8	8
Number of support intervention implemented to address gaps identified during the FMCM assessment	1	1	1	1	1
Number of progress reports on support provided to departments, municipalities and public entities	2	2	2	2	2
Report on the Risk Management status of the province.	4	4	4	4	4
Number of capacity building programmes implemented within the Province	6	6	6	6	6
Number of progress reports on establishment of Internal Audit units and Audit Committees in Municipalities	2	2	2	2	2
Provincial risk registers developed	1	1	1	1	1

## Programme 5 – Provincial Internal Audit

### Programme description and objective

To render an independent, objective assurance and consulting activity designed to add value and improve the Northern Cape Provincial Government's operations.

### Sub programme objectives

### Programme support & Audit Committee

Provision of shared Audit Committees oversight services to the 12 Northern Cape Provincial Departments and 6 listed public entities over the next 5 years.

## Education, Health, Agriculture & Public Works

Provision of shared internal audit service to the 12 Northern Cape Provincial departments and 6 listed public entities over the next 5 years.

Table 2.10.5 provides a summary of payments and estimates by sub programme.

**Table 2.10.5: Summary of payments and estimates by sub-programme: Programme 5: Provincial Internal Audit**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
1. Programme Support	4 537	7 769	7 359	8 353	10 227	10 002	9 697	9 168	9 672
2. Internal Audit (Education)	5 670	5 962	6 489	7 305	6 043	6 043	7 472	8 407	8 871
3. Internal Audit (Health)	6 028	5 945	6 186	7 437	6 439	6 439	7 494	8 407	8 871
4. Internal Audit (Agriculture)	5 223	5 915	5 848	7 149	5 972	5 972	7 146	8 105	8 552
5. Internal Audit (Dpw)	5 704	5 872	6 159	7 196	5 485	5 710	7 165	8 166	8 616
<b>Total payments and estimates</b>	<b>27 162</b>	<b>31 463</b>	<b>32 041</b>	<b>37 439</b>	<b>34 166</b>	<b>34 166</b>	<b>38 974</b>	<b>42 253</b>	<b>44 582</b>

The programme increases by 4.1 per cent in 2019/20 from the 2018/19 financial year. The table also shows an increase of 8 per cent and 5.5 per cent respectively in the outer years of the MTEF.

Table 7.2 provides a summary of payments and estimates by economic classification.

**Table 2.12.5: Summary of payments and estimates by economic classification: Programme 5: Provincial Internal Audit**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>26 941</b>	<b>30 868</b>	<b>31 335</b>	<b>37 223</b>	<b>32 159</b>	<b>32 113</b>	<b>38 103</b>	<b>42 027</b>	<b>44 342</b>
Compensation of employees	24 154	26 704	27 336	32 691	27 477	27 477	30 433	36 893	38 923
Goods and services	2 787	4 164	3 999	4 532	4 682	4 636	7 670	5 134	5 419
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies to:</b>	<b>7</b>	<b>–</b>	<b>24</b>	<b>–</b>	<b>32</b>	<b>87</b>	<b>–</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	7	–	24	–	32	87	–	–	–
<b>Payments for capital assets</b>	<b>214</b>	<b>595</b>	<b>682</b>	<b>216</b>	<b>1 975</b>	<b>1 966</b>	<b>871</b>	<b>226</b>	<b>240</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	195	595	682	216	1 515	1 506	871	226	240
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	19	–	–	–	460	460	–	–	–
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification</b>	<b>27 162</b>	<b>31 463</b>	<b>32 041</b>	<b>37 439</b>	<b>34 166</b>	<b>34 166</b>	<b>38 974</b>	<b>42 253</b>	<b>44 582</b>

Compensation of employees shows a decrease of 6.9 per cent from 2018/19 to 2019/20, 21 percent increase from 2019/20 to 2020/21 and a 5.5 per cent increase from 2020/21 to 2021/22.

Goods and services increase by 69 per cent in the 2019/20 financial year. In 2020/21 there is a decrease of 33 per cent and an increase of 5.5 per cent in the outer year of the MTEF.

## Service delivery measures

Programme performance measures	Estimated performance	Medium-term estimates			
	2018/19	2019/20	2020/21	2021/22	
Convene Audit Committee meetings in adherence to the legislative requirements	99	99	99	99	
Number of risk based plans approved by AC	19	19	19	19	
Number of audit reports issued	187	207	218	218	
Outcome of client satisfaction surveys received on audits completed	3	3	3	3	
Outcome of audit committee satisfaction survey received	3	3	3	3	
Number of internal quality peer reviews conducted	16	16	16	16	

## 9.3 Other programme information

### 9.3.1 Personnel numbers and costs

Table 2.13.1: Summary of departmental personnel numbers and costs by component

	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2015/16		2016/17		2017/18		2018/19				2019/20		2020/21		2021/22		2018/19 - 2021/22		
	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
<b>R thousands</b>																			
<b>Salary level</b>																			
1 – 6	57	11 472	57	12 243	118	14 875	89	8	97	24 545	78	17 468	79	18 603	79	19 630	-6.6%	-7.2%	8.6%
7 – 10	178	70 217	187	75 479	185	82 671	143	21	164	87 832	213	106 447	233	128 364	233	134 728	12.4%	15.3%	48.4%
11 – 12	57	42 993	64	45 007	67	50 447	55	7	62	54 152	76	63 115	83	70 055	83	73 907	10.2%	10.9%	27.3%
13 – 16	27	34 205	27	35 726	27	43 878	22	2	24	28 339	32	37 742	32	41 674	32	43 965	10.1%	15.8%	15.7%
Other	11	456	–	491	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Total</b>	<b>330</b>	<b>159 343</b>	<b>335</b>	<b>168 946</b>	<b>397</b>	<b>191 871</b>	<b>309</b>	<b>38</b>	<b>347</b>	<b>194 868</b>	<b>399</b>	<b>224 773</b>	<b>427</b>	<b>258 696</b>	<b>427</b>	<b>272 230</b>	<b>7.2%</b>	<b>11.8%</b>	<b>100.0%</b>
<b>Programme</b>																			
1. Administration	122	43 001	112	46 730	142	51 953	103	9	112	54 521	145	66 643	145	72 132	145	76 095	9.0%	11.8%	27.9%
2. Sustainable Resource	57	32 847	69	39 027	96	46 297	115	1	116	50 983	90	57 118	109	67 103	109	70 103	-2.1%	11.2%	25.9%
3. Assets And Liabilities Management	69	31 370	68	33 651	69	37 326	46	2	48	37 825	68	45 194	74	54 316	74	57 304	15.5%	14.9%	20.6%
4. Financial Governance	27	16 210	32	18 147	35	22 429	27	6	33	24 062	39	25 385	40	28 251	40	29 805	6.6%	7.4%	11.3%
5. Provincial Internal Audit	55	24 154	54	26 704	55	27 336	18	20	38	27 477	57	30 433	59	36 893	59	38 923	15.8%	12.3%	14.2%
Direct charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Total</b>	<b>330</b>	<b>147 582</b>	<b>335</b>	<b>164 259</b>	<b>397</b>	<b>185 341</b>	<b>309</b>	<b>38</b>	<b>347</b>	<b>194 868</b>	<b>399</b>	<b>224 773</b>	<b>427</b>	<b>258 696</b>	<b>427</b>	<b>272 230</b>	<b>7.2%</b>	<b>11.8%</b>	<b>100.0%</b>
<b>Employee dispensation classification</b>																			
Public Service Act appointees not covered by OSDs	–	–	342	171 674	342	191 871	440	–	440	194 868	372	224 773	372	258 696	372	272 229	-5.4%	11.8%	100.0%
Public Service Act appointees still to be covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Professional Nurses, Staff Nurses and Nursing Assistants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Legal Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Social Services Professions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Engineering Professions and related occupations	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Medical and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Therapeutic, Diagnostic and other related Allied Health Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Educators and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Others such as interns, EPWP, learnerships, etc	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Total</b>	<b>–</b>	<b>–</b>	<b>342</b>	<b>171 674</b>	<b>342</b>	<b>191 871</b>	<b>440</b>	<b>–</b>	<b>440</b>	<b>194 868</b>	<b>372</b>	<b>224 773</b>	<b>372</b>	<b>258 696</b>	<b>372</b>	<b>272 229</b>	<b>-5.4%</b>	<b>11.8%</b>	<b>100.0%</b>

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment

### 9.3.2 Training

Table 2.14.1 provides payments on training by programme.

**Table 2.14.1: Information on training: Provincial Treasury**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
Number of staff	330	335	397	347	347	347	399	427	427
Number of personnel trained	229	90	232	265	265	265	280	295	295
of which									
Male	111	36	115	125	125	125	132	139	139
Female	118	54	117	140	140	140	148	156	156
Number of training opportunities	20	33	29	30	30	30	30	32	32
of which									
Tertiary	20	33	25	–	–	–	–	–	–
Workshops	–	–	–	30	30	30	30	32	32
Seminars	–	–	–	–	–	–	–	–	–
Other	–	–	4	–	–	–	–	–	–
Number of bursaries offered	39	33	56	70	70	70	75	80	80
Number of interns appointed	11	4	30	35	35	35	35	37	37
Number of learnerships appointed	29	18	18	35	35	35	37	39	39
Number of days spent on training	150	165	160	200	200	200	211	223	223
<b>Payments on training by programme</b>									
1. Administration	632	535	629	535	535	535	761	802	846
2. Sustainable Resource	53	345	21	322	322	322	65	68	72
3. Assets And Liabilities Management	405	425	970	320	320	320	415	322	340
4. Financial Governance	172	275	1 356	143	143	143	406	428	452
5. Provincial Internal Audit	218	140	651	263	263	263	916	967	1 020
<b>Total payments on training</b>	<b>1 480</b>	<b>1 720</b>	<b>3 627</b>	<b>1 583</b>	<b>1 583</b>	<b>1 583</b>	<b>2 563</b>	<b>2 587</b>	<b>2 730</b>

### 9.3.3 Reconciliation of structural changes

No structural changes were done by the department.

**Annexure**  
**to the Estimates of Provincial Revenue &**  
**Expenditure**  
**Vote 8**

Table B.1: Specification of receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Tax receipts</b>	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
<b>Sales of goods and services other than capital assets</b>	163	119	134	145	145	178	154	164	173
Sale of goods and services produced by department (excluding capital assets)	163	119	126	145	145	163	154	164	173
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	163	119	126	145	145	163	154	164	173
Of which									
Health patient fees	48	-	31	19	19	48	20	22	23
Other (Specify)	88	97	76	91	91	70	97	103	109
Other (Specify)	27	22	19	35	35	45	37	39	41
Other (Specify)	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	8	-	-	15	-	-	-
<b>Transfers received from:</b>	-	-	-	-	-	-	-	-	-
Other governmental units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
<b>Fines, penalties and forfeits</b>	-	-	-	-	-	-	-	-	-
<b>Interest, dividends and rent on land</b>	46 341	39 222	45 250	827	827	30 490	881	938	990
Interest	46 341	39 222	45 250	827	827	30 490	881	938	990
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Sales of capital assets</b>	154	-	-	90	90	635	96	102	108
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	154	-	-	90	90	635	96	102	108
<b>Transactions in financial assets and liabilities</b>	410	2	84	13	13	326	14	15	16
<b>Total departmental receipts</b>	47 068	39 343	45 468	1 075	1 075	31 629	1 145	1 219	1 287

Table B.2: Payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>206 364</b>	<b>219 474</b>	<b>265 468</b>	<b>298 705</b>	<b>266 909</b>	<b>266 798</b>	<b>306 685</b>	<b>334 051</b>	<b>351 726</b>
Compensation of employees	147 582	164 259	185 341	229 683	193 477	194 868	224 773	258 696	272 230
Salaries and wages	129 069	144 036	163 426	203 174	169 221	171 572	194 264	225 904	237 634
Social contributions	18 513	20 223	21 915	26 509	24 256	23 296	30 509	32 792	34 596
Goods and services	58 775	55 198	80 107	68 790	73 432	71 930	81 762	75 096	79 223
Administrative fees	685	839	1 436	675	924	1 494	1 248	1 035	1 093
Advertising	1 378	351	686	971	653	536	1 186	1 052	1 111
Minor assets	863	756	408	1 141	612	461	1 487	1 179	1 243
Audit cost: External	3 061	2 750	3 772	2 747	2 904	3 004	2 263	3 060	3 228
Bursaries: Employees	400	251	585	316	600	600	730	752	793
Catering: Departmental activities	696	994	940	1 391	1 514	1 468	1 646	1 463	1 544
Communication (G&S)	2 853	3 666	3 078	2 978	2 735	3 009	3 102	3 284	3 463
Computer services	2 980	2 525	8 566	2 587	3 761	2 874	1 151	2 240	2 363
Consultants and professional services: Business and advisory services	8 323	3 756	17 901	13 147	13 104	10 756	19 521	7 665	8 088
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	124	117	-	111	111	31	123	123	130
Contractors	165	151	11	395	296	45	70	99	104
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	16	4	21	201	87	73	111	161	170
Fleet services (including government motor transport)	839	1 366	1 149	1 066	935	1 131	1 151	1 248	1 317
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Meddas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	1 390	1 184	1 260	835	1 399	1 484	3 379	1 433	1 513
Consumable: Stationery, printing and office supplies	1 297	911	861	1 869	1 444	1 372	1 664	1 940	2 047
Operating leases	11 610	12 717	13 347	13 458	13 456	14 140	9 840	12 440	13 124
Property payments	5 388	6 733	6 125	3 599	3 599	6 537	7 549	8 310	8 767
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	10 976	10 363	13 784	15 625	18 668	16 395	16 493	19 745	20 824
Training and development	2 054	3 436	2 894	2 437	3 028	3 083	4 607	3 167	3 343
Operating payments	2 920	1 436	2 408	2 579	2 533	2 245	2 907	3 314	3 496
Venues and facilities	757	853	875	662	1 069	1 172	1 534	1 386	1 462
Rental and hiring	-	39	-	-	-	-	-	-	-
Interest and rent on land	7	17	20	233	-	-	150	259	273
Interest	7	17	20	233	-	-	150	259	273
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>6 022</b>	<b>17 065</b>	<b>21 160</b>	<b>259</b>	<b>421</b>	<b>498</b>	<b>309</b>	<b>309</b>	<b>327</b>
Provinces and municipalities	4 709	16 528	20 590	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	4 709	16 528	20 590	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	4 709	16 528	20 590	-	-	-	-	-	-
Departmental agencies and accounts	8	8	13	9	9	15	9	9	9
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	8	8	13	9	9	15	9	9	9
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	66	60	150	150	55	200	200	212
Households	1 305	463	497	100	262	428	100	100	106
Social benefits	1 104	198	339	-	71	185	-	-	-
Other transfers to households	201	265	158	100	191	243	100	100	106
<b>Payments for capital assets</b>	<b>6 176</b>	<b>6 384</b>	<b>5 819</b>	<b>3 268</b>	<b>6 982</b>	<b>7 016</b>	<b>6 612</b>	<b>4 460</b>	<b>4 704</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5 787	6 214	5 819	3 255	6 461	6 509	6 512	4 445	4 688
Transport equipment	-	1 003	1 528	-	490	490	-	-	-
Other machinery and equipment	5 787	5 211	4 291	3 255	5 971	6 019	6 512	4 445	4 688
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	389	170	-	13	521	507	100	15	16
<b>Payments for financial assets</b>	<b>4</b>	<b>-</b>	<b>249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>218 566</b>	<b>242 923</b>	<b>292 696</b>	<b>302 232</b>	<b>274 312</b>	<b>274 312</b>	<b>313 606</b>	<b>338 820</b>	<b>356 757</b>

Table B.3.1: Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>78 080</b>	<b>82 789</b>	<b>89 578</b>	<b>98 908</b>	<b>91 085</b>	<b>93 109</b>	<b>104 221</b>	<b>115 766</b>	<b>122 128</b>
Compensation of employees	43 001	46 730	51 953	62 460	54 983	54 521	66 643	72 133	76 095
Salaries and wages	37 302	40 518	45 239	54 515	47 092	46 973	57 252	62 224	65 642
Social contributions	5 699	6 212	6 714	7 944	7 891	7 548	9 391	9 909	10 453
Goods and services	35 079	36 059	37 625	36 448	36 102	38 588	37 578	43 633	46 033
Administrative fees	174	267	219	242	247	267	305	341	360
Advertising	1 305	252	632	730	630	530	1 176	1 038	1 096
Minor assets	457	110	114	723	378	166	1 069	911	961
Audit cost: External	2 577	2 290	2 973	2 104	2 104	2 304	1 513	2 344	2 473
Bursaries: Employees	400	251	585	316	600	600	730	752	793
Catering: Departmental activities	258	260	274	686	504	471	593	638	673
Communication (G&S)	2 688	3 501	3 048	2 847	2 713	2 986	3 032	3 203	3 378
Computer services	2 404	2 229	3 196	2 248	2 973	2 127	661	1 606	1 694
Consultants and professional services: Business and advisory services	261	428	505	681	461	293	522	758	800
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	124	117	-	111	111	31	123	123	130
Contractors	156	149	9	395	296	44	70	99	104
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	5	2	16	135	44	29	108	135	143
Fleet services (including government motor transport)	655	1 336	1 045	1 066	905	1 006	963	1 045	1 103
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Meddas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	989	744	779	397	647	1 001	1 203	986	1 041
Consumable: Stationery, printing and office supplies	493	276	315	607	602	437	736	816	861
Operating leases	11 610	12 717	13 347	13 458	13 456	14 140	9 840	12 440	13 124
Property payments	5 388	6 733	6 125	3 599	3 599	6 537	7 549	8 310	8 767
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	2 640	2 798	2 653	3 950	3 778	3 502	4 817	5 092	5 371
Training and development	567	590	408	719	739	990	759	802	847
Operating payments	1 701	756	925	1 209	1 088	844	1 097	1 481	1 561
Venues and facilities	227	216	457	227	227	283	712	713	753
Rental and hiring	-	37	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>956</b>	<b>470</b>	<b>319</b>	<b>259</b>	<b>350</b>	<b>313</b>	<b>309</b>	<b>309</b>	<b>327</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	8	8	13	9	9	15	9	9	9
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	8	8	13	9	9	15	9	9	9
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	66	60	150	150	55	200	200	212
Households	948	396	246	100	191	243	100	100	106
Social benefits	747	131	88	-	-	-	-	-	-
Other transfers to households	201	265	158	100	191	243	100	100	106
<b>Payments for capital assets</b>	<b>2 811</b>	<b>2 879</b>	<b>2 679</b>	<b>1 432</b>	<b>2 173</b>	<b>2 227</b>	<b>1 925</b>	<b>1 872</b>	<b>1 974</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2 811	2 732	2 679	1 419	2 118	2 186	1 825	1 857	1 958
Transport equipment	-	1 003	1 528	-	490	490	-	-	-
Other machinery and equipment	2 811	1 729	1 151	1 419	1 628	1 696	1 825	1 857	1 958
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	147	-	13	55	41	100	15	16
<b>Payments for financial assets</b>	<b>4</b>	<b>-</b>	<b>227</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>81 851</b>	<b>86 138</b>	<b>92 803</b>	<b>100 599</b>	<b>93 608</b>	<b>95 649</b>	<b>106 455</b>	<b>117 947</b>	<b>124 429</b>

Table B.3.2: Payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>35 878</b>	<b>42 137</b>	<b>56 013</b>	<b>67 681</b>	<b>60 579</b>	<b>59 293</b>	<b>77 664</b>	<b>79 765</b>	<b>83 460</b>
Compensation of employees	32 847	39 027	46 297	57 614	50 536	50 983	57 118	67 103	70 103
Salaries and wages	28 677	34 214	41 281	52 240	45 501	45 903	49 901	60 640	63 284
Social contributions	4 170	4 813	5 016	5 375	5 035	5 080	7 217	6 463	6 819
Goods and services	3 031	3 110	9 716	10 067	10 043	8 310	20 546	12 662	13 357
Administrative fees	100	131	187	109	208	254	124	152	161
Advertising	-	53	1	-	3	6	-	-	-
Minor assets	107	147	42	155	117	114	120	152	160
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	41	52	105	190	235	235	195	157	166
Communication (G&S)	158	10	29	34	10	10	-	-	-
Computer services	147	154	162	-0	130	172	180	150	158
Consultants and professional services: Business and advisory services	-	-	4 854	5 000	3 953	2 537	12 345	2 939	3 101
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	4	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	10	2	2	19	24	24	1	16	17
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	64	62	49	150	195	195	1 755	159	168
Consumable: Stationery, printing and office supplies	93	103	130	403	341	325	298	546	576
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	1 656	1 956	3 007	3 015	3 724	3 372	3 964	6 730	7 099
Training and development	-	3	-	61	111	87	52	262	276
Operating payments	517	327	995	683	724	651	1 097	1 035	1 092
Venues and facilities	134	110	153	248	268	328	415	364	383
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>10</b>	<b>5 000</b>	<b>84</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>
Provinces and municipalities	-	5 000	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	5 000	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	5 000	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	10	-	84	-	-	30	-	-	-
Social benefits	10	-	84	-	-	30	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>951</b>	<b>817</b>	<b>973</b>	<b>646</b>	<b>1 013</b>	<b>1 013</b>	<b>1 690</b>	<b>1 267</b>	<b>1 335</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	951	817	973	646	1 007	1 007	1 690	1 267	1 335
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	951	817	973	646	1 007	1 007	1 690	1 267	1 335
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	6	6	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>36 839</b>	<b>47 954</b>	<b>57 070</b>	<b>68 327</b>	<b>61 592</b>	<b>60 336</b>	<b>79 354</b>	<b>81 032</b>	<b>84 795</b>

Table B.3.3: Payments and estimates by economic classification: Programme 3: Assets And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>45 068</b>	<b>40 935</b>	<b>60 298</b>	<b>58 777</b>	<b>50 423</b>	<b>49 429</b>	<b>57 337</b>	<b>63 891</b>	<b>67 404</b>
Compensation of employees	31 370	33 651	37 326	49 272	36 419	37 825	45 194	54 316	57 304
Salaries and wages	27 774	29 865	33 000	42 849	31 524	33 468	38 946	46 449	49 004
Social contributions	3 596	3 786	4 326	6 423	4 895	4 357	6 248	7 867	8 300
Goods and services	13 691	7 267	22 952	9 272	14 004	11 604	11 993	9 316	9 827
Administrative fees	236	278	800	75	218	695	650	332	350
Advertising	73	46	48	240	20	—	10	14	15
Minor assets	147	265	43	57	—	39	176	62	65
Audit cost: External	—	—	—	—	—	—	—	—	—
Bursaries: Employees	—	—	—	—	—	—	—	—	—
Catering: Departmental activities	48	103	146	222	107	102	238	205	217
Communication (G&S)	6	152	1	46	12	13	—	—	—
Computer services	345	—	5 059	130	327	234	130	145	153
Consultants and professional services: Business and advisory services	8 062	3 003	10 881	3 026	5 427	3 973	5 195	3 151	3 325
Infrastructure and planning	—	—	—	—	—	—	—	—	—
Laboratory services	—	—	—	—	—	—	—	—	—
Scientific and technological services	—	—	—	—	—	—	—	—	—
Legal services	—	—	—	—	—	—	—	—	—
Contractors	5	—	—	—	—	1	—	—	—
Agency and support / outsourced services	—	—	—	—	—	—	—	—	—
Entertainment	1	—	2	30	19	20	2	4	4
Fleet services (including government motor transport)	184	26	82	0	30	114	120	120	127
Housing	—	—	—	—	—	—	—	—	—
Inventory: Clothing material and accessories	—	—	—	—	—	—	—	—	—
Inventory: Farming supplies	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher support material	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medias inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Other supplies	—	—	—	—	—	—	—	—	—
Consumable supplies	206	292	319	209	470	135	365	198	209
Consumable: Stationery, printing and office supplies	323	147	227	583	302	275	472	399	421
Operating leases	—	—	—	—	—	—	—	—	—
Property payments	—	—	—	—	—	—	—	—	—
Transport provided: Departmental activity	—	—	—	—	—	—	—	—	—
Travel and subsistence	3 534	2 616	4 132	3 697	6 346	5 352	3 775	3 716	3 917
Training and development	144	163	966	525	395	289	529	600	633
Operating payments	328	124	201	346	241	258	233	224	237
Venues and facilities	49	52	45	86	90	104	98	146	154
Rental and hiring	—	—	—	—	—	—	—	—	—
Interest and rent on land	7	17	20	233	—	—	150	259	273
Interest	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>5 043</b>	<b>8 295</b>	<b>19 568</b>	<b>—</b>	<b>6</b>	<b>16</b>	<b>—</b>	<b>—</b>	<b>—</b>
Provinces and municipalities	4 709	8 228	19 426	—	—	—	—	—	—
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	4 709	8 228	19 426	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipal agencies and funds	4 709	8 228	19 426	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Provide list of entities receiving transfers	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	334	67	142	—	6	16	—	—	—
Social benefits	334	67	142	—	6	16	—	—	—
Other transfers to households	—	—	—	—	—	—	—	—	—
<b>Payments for capital assets</b>	<b>1 609</b>	<b>1 581</b>	<b>841</b>	<b>757</b>	<b>1 394</b>	<b>1 384</b>	<b>1 714</b>	<b>765</b>	<b>807</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	1 239	1 558	841	757	1 394	1 384	1 714	765	807
Transport equipment	—	—	—	—	—	—	—	—	—
Other machinery and equipment	1 239	1 558	841	757	1 394	1 384	1 714	765	807
Heritage Assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	370	23	—	—	—	—	—	—	—
<b>Payments for financial assets</b>	<b>—</b>	<b>—</b>	<b>17</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification</b>	<b>51 720</b>	<b>50 811</b>	<b>80 724</b>	<b>59 535</b>	<b>51 823</b>	<b>50 829</b>	<b>59 051</b>	<b>64 656</b>	<b>68 211</b>

Table B.3.4: Payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2018/19	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>20 397</b>	<b>22 745</b>	<b>28 244</b>	<b>36 115</b>	<b>32 663</b>	<b>32 854</b>	<b>29 360</b>	<b>32 602</b>	<b>34 392</b>
Compensation of employees	16 210	18 147	22 429	27 645	24 062	24 062	25 385	28 251	29 805
Salaries and wages	14 099	15 927	19 955	24 822	21 364	21 438	22 333	24 960	26 333
Social contributions	2 111	2 220	2 474	2 823	2 698	2 624	3 052	3 291	3 472
Goods and services	4 187	4 598	5 815	8 470	8 601	8 792	3 975	4 351	4 587
Administrative fees	82	87	154	103	170	186	58	81	85
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	54	22	81	163	18	43	13	29	31
Audit cost: External	484	460	799	643	800	700	750	716	755
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	190	366	134	188	309	280	180	162	170
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants and professional services: Business and advisory services	-	-	200	3 350	2 000	2 767	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	2	1	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	1	17	-	-	-	6	6
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	53	13	34	60	57	66	19	37	40
Consumable: Stationery, printing and office supplies	227	224	133	231	161	297	118	133	140
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	1 684	1 811	2 802	3 032	3 058	2 511	1 802	2 211	2 329
Training and development	1 041	1 026	1 055	434	1 429	1 363	648	698	737
Operating payments	86	126	201	153	115	127	98	142	150
Venues and facilities	286	459	220	95	484	452	289	136	144
Rental and hiring	-	2	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>6</b>	<b>3 300</b>	<b>1 165</b>	<b>-</b>	<b>33</b>	<b>52</b>	<b>-</b>	<b>-</b>	<b>-</b>
Provinces and municipalities	-	3 300	1 164	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	3 300	1 164	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	3 300	1 164	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	6	-	1	-	33	52	-	-	-
Social benefits	6	-	1	-	33	52	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>591</b>	<b>512</b>	<b>644</b>	<b>217</b>	<b>427</b>	<b>426</b>	<b>412</b>	<b>330</b>	<b>348</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	591	512	644	217	427	426	412	330	348
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	591	512	644	217	427	426	412	330	348
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>20 994</b>	<b>26 557</b>	<b>30 058</b>	<b>36 333</b>	<b>33 123</b>	<b>33 332</b>	<b>29 772</b>	<b>32 932</b>	<b>34 740</b>

Table B.3.5: Payments and estimates by economic classification: Programme 5: Provincial Internal Audit

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22
<b>Current payments</b>	<b>26 941</b>	<b>30 868</b>	<b>31 335</b>	<b>37 223</b>	<b>32 159</b>	<b>32 113</b>	<b>38 103</b>	<b>42 027</b>	<b>44 342</b>
Compensation of employees	24 154	26 704	27 336	32 691	27 477	27 477	30 433	36 893	38 923
Salaries and wages	21 217	23 512	23 951	28 748	23 740	23 790	25 832	31 631	33 371
Social contributions	2 937	3 192	3 385	3 943	3 737	3 687	4 601	5 262	5 552
Goods and services	2 787	4 164	3 999	4 532	4 682	4 636	7 670	5 134	5 419
Administrative fees	93	76	76	146	81	92	111	129	137
Advertising	-	-	5	-	-	-	-	-	-
Minor assets	98	212	128	43	99	99	109	25	26
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	159	213	281	106	359	400	440	301	318
Communication (G&S)	1	3	-	51	-	-	70	81	85
Computer services	84	142	149	209	331	341	180	339	358
Consultants and professional services: Business and advisory services	-	325	1 461	1 091	1 263	1 186	1 459	817	862
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	1	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	4	22	-	-	11	68	83	87
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Meddas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	78	73	79	18	30	87	37	53	55
Consumable: Stationery, printing and office supplies	161	161	56	45	38	38	40	46	49
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	1 462	1 182	1 190	1 930	1 762	1 658	2 135	1 996	2 108
Training and development	302	1 654	465	698	354	354	2 619	805	850
Operating payments	288	103	86	187	365	365	362	432	456
Venues and facilities	61	16	-	7	-	5	20	27	28
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>7</b>	<b>-</b>	<b>24</b>	<b>-</b>	<b>32</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>-</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	7	-	24	-	32	87	-	-	-
Social benefits	7	-	24	-	32	87	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>214</b>	<b>595</b>	<b>682</b>	<b>216</b>	<b>1 975</b>	<b>1 966</b>	<b>871</b>	<b>226</b>	<b>240</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	195	595	682	216	1 515	1 506	871	226	240
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	195	595	682	216	1 515	1 506	871	226	240
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	19	-	-	-	460	460	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>27 162</b>	<b>31 463</b>	<b>32 041</b>	<b>37 439</b>	<b>34 166</b>	<b>34 166</b>	<b>38 974</b>	<b>42 253</b>	<b>44 582</b>